

Introduction to PMCF

Senior Banker Led, Investment Banking

- Founded in 1995 nearly 25 years of middle market advisory experience
- Differentiated approach via senior banker leadership and direct involvement through every step of the transaction, yielding the highest levels of service
- One of the largest, most active boutiques with a focus on niche, entrepreneurial businesses
- Proven analytical and positioning processes drives superior preparation and value outcomes
- Affiliation with Corporate Finance International™ provides clients with expansive transaction expertise and global geographic reach
- Integrated, Single Point Approach to Investment banking using supportive functions from Plante Moran and EKS&H



Now part of









Denver

Detroit

Chicaao

Recent Awards & Recognition

2017 M&A Atlas Award Winner: USA Boutique Investment Bank of the Year 2017 M&A Atlas Award Winner: Middle Markets Corporate Deal of the Year 2016 EMEA M&A Advisor Award Finalist: Transaction of the Year 2016 M&A Atlas Award Winner: Private Equity Deal of the Year 2016 M&A Award Winner: Corporate Acquisition of the Year



2016 M&A Award Winner: Deal of the Year 2013 International M&A Boutique Investment Banking Firm of the Year













Market Update
October 2018



About PMCF

Global Reach and Capabilities

P&M Corporate Finance is a founding member of Corporate Finance International® (CFI)

- Provides critical in-country investment banking professionals for negotiation with international parties and buyer/target identification
- Platform for seamless execution of cross-border transactions through shared international contacts and resources
- Over a decade of international collaboration and transaction experience between member firms

27
COUNTRIES

17

32

~200

Worldwide — Up to USD 200M

| | RANK 2016 | Financial Advisor | # of Deals |
|---|-----------|------------------------|------------|
| | 1 | KPMG | 421 |
| | 2 | PricewaterhouseCoopers | 338 |
| | 3 | Ernst & Young LLP | 228 |
| | 4 | BDO | 233 |
| ١ | 5 | Rothschild | 221 |
| | 6 | Deloitte | 218 |
| | 7 | Houlihan Lokey | 212 |
| | 8 | IMAP | 169 |
| | 9 | Mizuho Financial Group | 167 |
| | 10 | Lazard | 136 |
| | 34 | CFI | 70 |
| | 35 | Credit Suisse | 69 |





Agenda

- Public Equity
- Private Equity
- Private Debt
- Multiples: Market and Sector-Specific
- Apportioning Risk
- Observations Going Forward

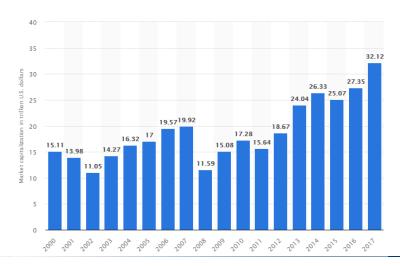


Public Equity

Listed domestic companies, US through 2017

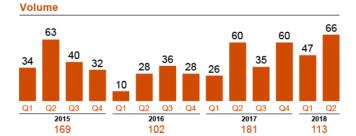


Market cap listed domestic companies, US through 2017

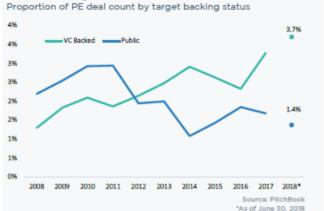










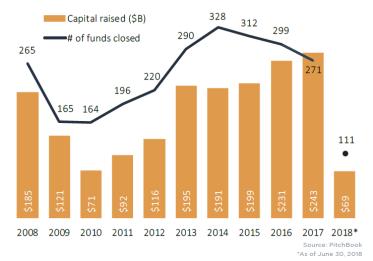




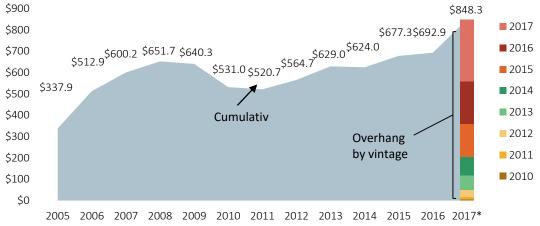
Private Equity Fund Trends

 Fundraising activity slows with fewer funds coming to the market

US PE fundraising



■ But cumulative dry powder continues to grow.

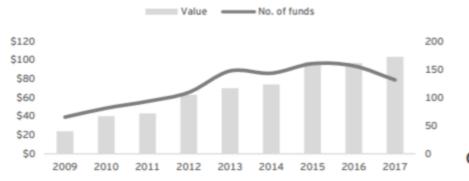






Private Debt Trends

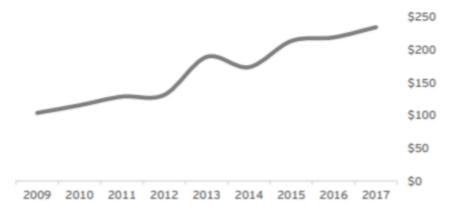
Mirroring PE, number of funds appears to have peaked

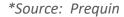


- We are seeing continued and increased creativity among private debt providers
 - Higher multiples of EBITDA
 - Lighter covenants
 - Hybrid senior and unitranche
- A search for higher yields

But cumulative dry powder also continues to grow.

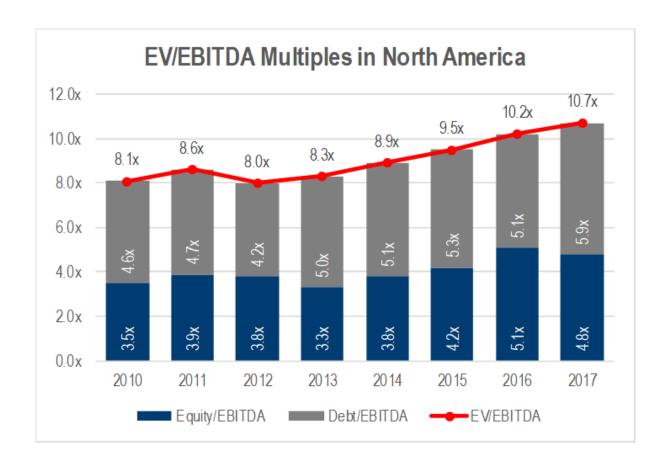
Credit dry powder 2009-2017





Debt vs. Equity in transactions

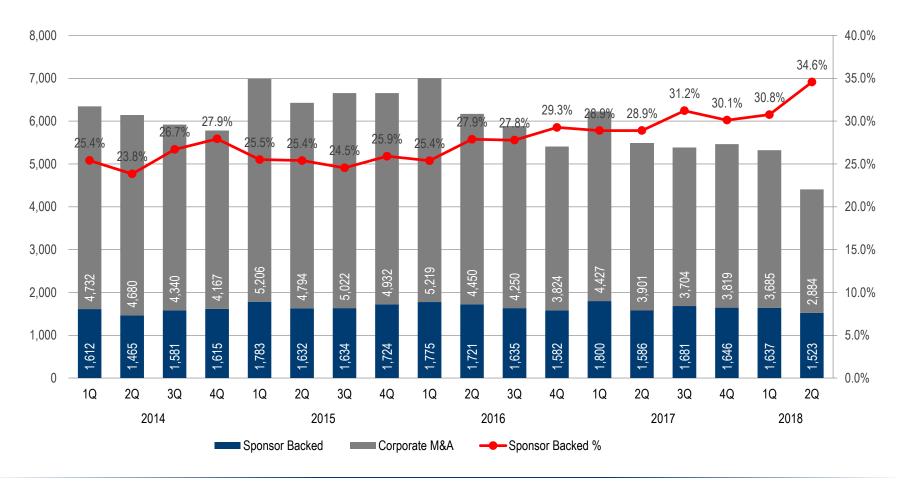
*Source: Pitchbook





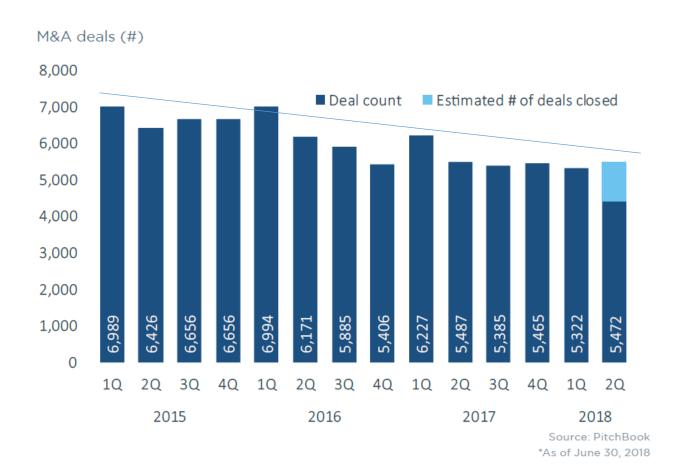


Private Equity vs. Strategic MA (% of deals)





Total M&A Deal Trend







Secondary Market Transactions

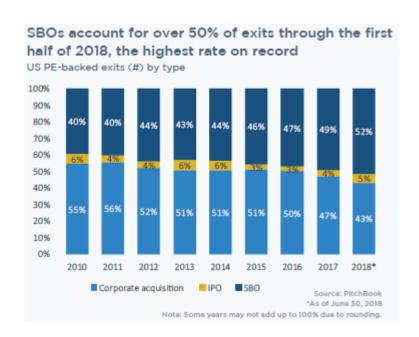
Exit activity slows through the first half of 2018

US PE-backed exits



Despite lower volume, another all-time high for exit sizes Median US PE-backed exit size (\$M)

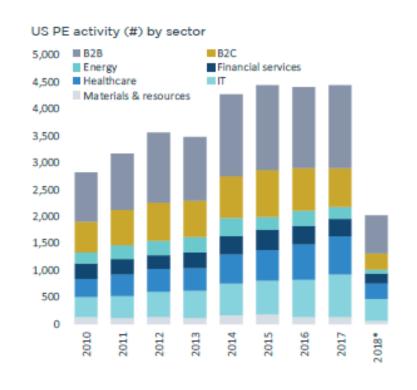






Industry Focus Trends

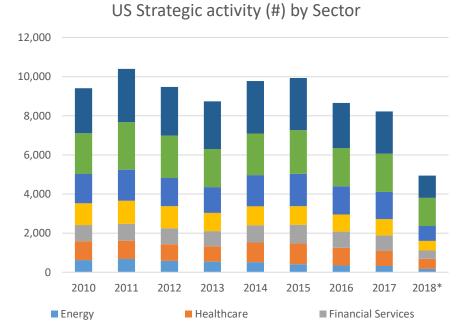
■ IT and healthcare are still the stars





■ B2C

■ Materials & Resources



*Source: Pitchbook *Source: CapIQ

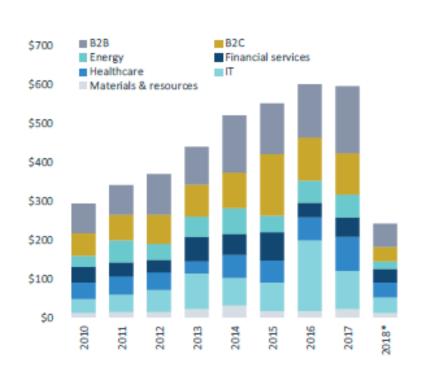


■ B2B

Industry Focus Trends

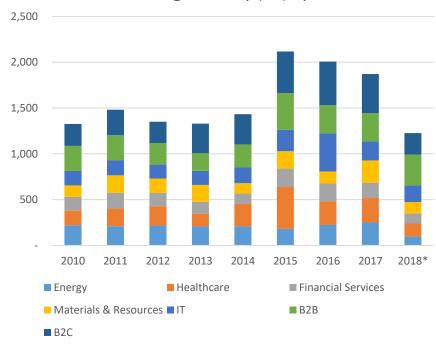
☐ IT and healthcare are still the stars

US PE activity (\$B) by sector



*Source: Pitchbook

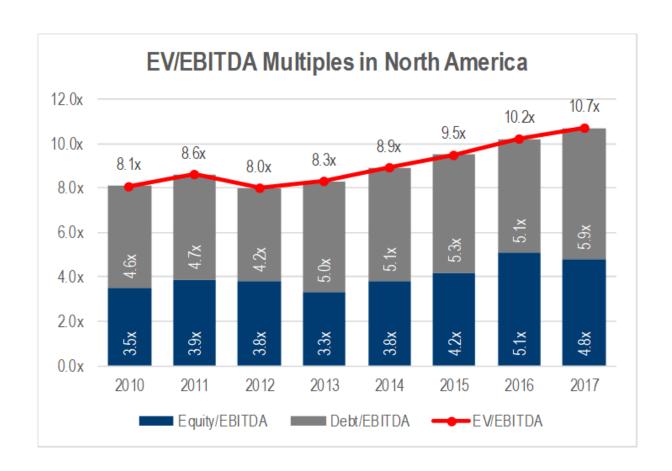
US Strategic activity (\$B) by Sector



*Source: CapIQ



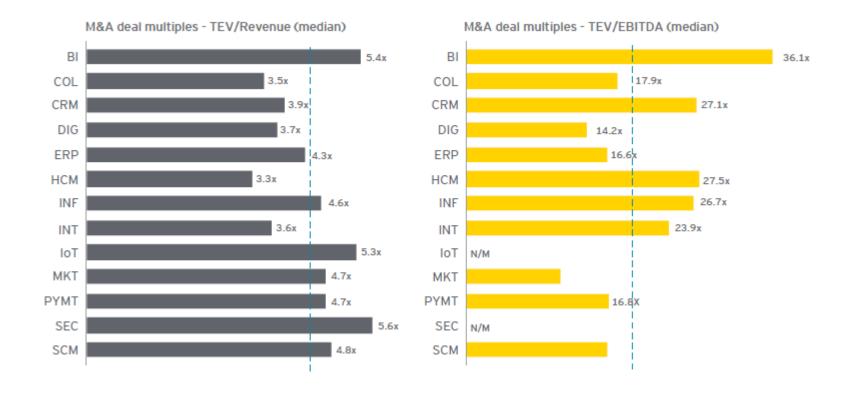
Market Multiples







2018 IT Market Multiples



*Source: S&P Capital IQ



Factors Pressuring Multiples

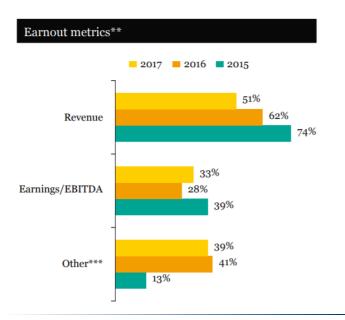
- Influx of capital
- Much competition for relatively few deals
 - It's a supply problem!
- Tax code changes
 - 35% to 21%: Upward pressure
 - Interest in excess of 30% of EBITDA: Downward pressure at 6-7x EBITDA of debt
 - Repatriation: Jury is still out
- Tariffs (or not tariffs... or tariffs... or not tariffs...)
- Eventual downward pressure: Inflation and interest rates

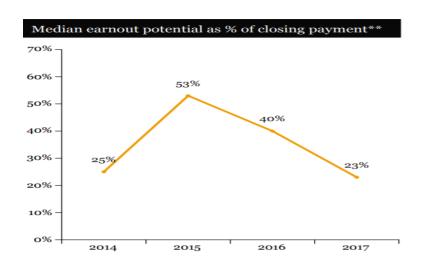


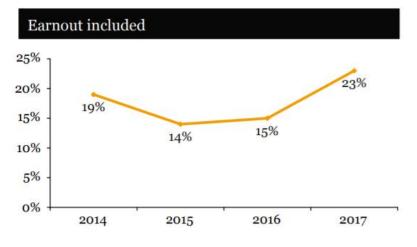
Apportioning Risk

Earnouts

- Sellers have had the upper hand in recent years
- Swinging back to buyers as hedge against higher multiples





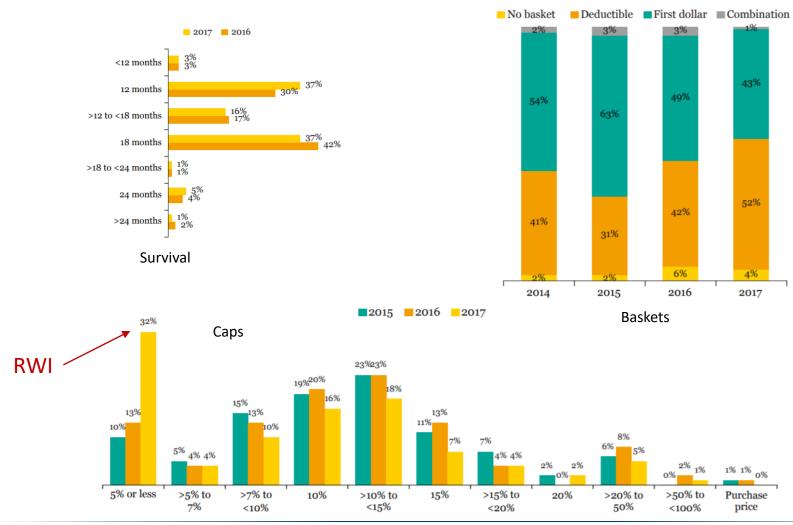


*Source: SRS Acquiom



Apportioning Risk

Indemnification Caps

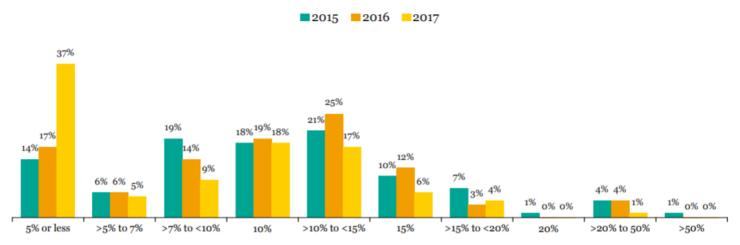




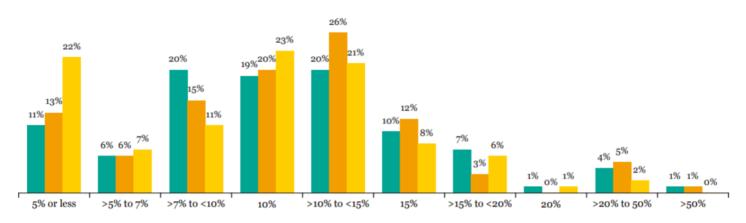


Apportioning Risk

Escrow



Escrow Size as % of Transaction Value – All Deals



Escrow Size as % of Transaction Value - No RWI





Summary of Past Data

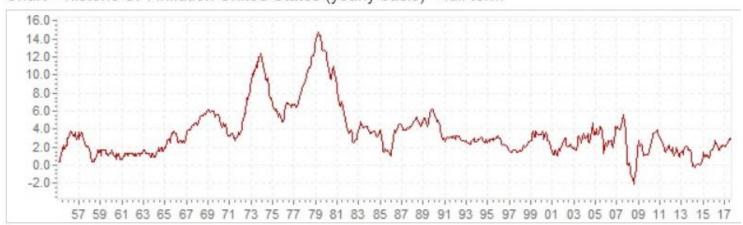
- Multiples continue to be historically very high
- Continues to be a sellers' market
 - For the good companies!
 - Defined as: strong management, with a defensible product/service, predictable revenue/earnings, strong growth in a large market.
- For those Goldie Locks companies, buyers still lining up and terms are seller-favorable
- Tax changes are "artificially" supporting multiples
- Due diligence will continue to be "onerous"
- Likely to be the best time in a generation



Observations Going forward



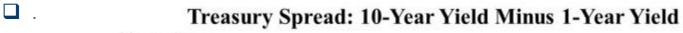
Chart - historic CPI inflation United States (yearly basis) - full term

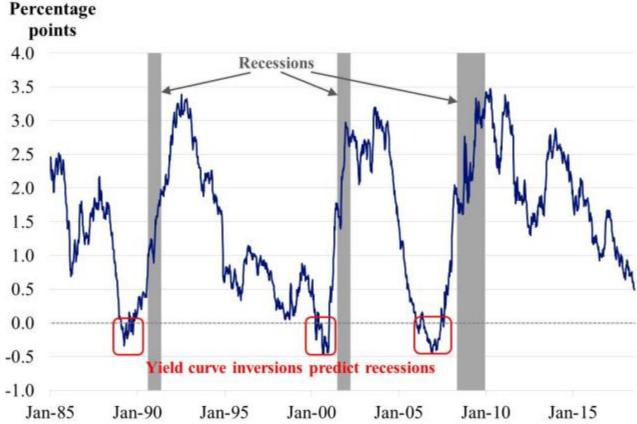




Observations Going Forward

Treasury Spread







Observations Going Forward

- Multiples will remain elevated
 - Too much competition
 - But they have peaked
 - Will not revert to the mean any time soon though
- Deal counts will continue to trend downward (slowly)
- Economic breaks
 - WSJ: Already had a recession in parts of Midwest
 - ITR: Mild slow down in 2019 with rebound thereafter
 - LBCI: Expectations of national and regional downturn
- Tariffs are rippling through the economy
- But, nothing visibly precipitous at this point



Thank You!

